



Siddharth Sinkar, Director
Bizcare Advisors Private Limited

Dear Siddharth,

We hereby express our sincere appreciation to Bizcare Advisors Private Limited and recognize your efforts for liaising with the Government Authorities and contributing towards effective closure of Pfizer's Aurangabad plant sale. We have been engaging with Bizcare Advisors Private Limited for some years now and are very satisfied with their services.

Sincerely,

A handwritten signature in black ink, appearing to read 'Dilek Kiran', with a long, sweeping flourish extending to the right.

Dilek Kiran
Director Business Development

Pfizer Global Supply
Business Development